Television • Digital • Mobile

Gray Television, Inc. Investor Presentation NYSE:GTN

November 2019

Updated for September 30, 2019 Financial Information

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Leading the Industry with the Highest Quality Portfolio of Local Television Stations



NOTES: Financial data reflects results "as reported" except where "Combined Historical Basis" (or "CHB") is noted. Revenue is presented net of agency commissions. Ratings data derived from Comscore, Inc. ("Comscore"). "Completed Transactions" includes all acquisitions or dispositions completed as of September 30, 2019, except for the acquisition of KDLT, which closed on September 25, 2019. See Glossary at end for definitions.

If Appendix is not included, see full presentation located at <u>www.gray.tv</u> for Non-GAAP Reconciliations.

Gray Television's National Footprint



- 1 Albany, GA (154) WALB, WGCW
- 2 Alexandria, LA (178) KALB
- 3 Amarillo, TX (132) KFDA, KEYU
- 4 Anchorage, AK (151) KTUU, KYES
- 5 Augusta, GA (108) WRDW, WAGT
- 6 Bangor, ME (159) WABI
- 7 Baton Rouge, LA (94) WAFB, WBXH
- 8 Biloxi-Gulfport, MS (155) WLOX
- 9 Birmingham, AL (44) WBRC
- 10 Bismarck, ND (146) KFYR, KMOT, KQCD, KUMV
- 11 Boise, ID (102) KNIN
- 12 Bowling Green, KY (177) WBKO
- 13 Burlington, VT (96) WCAX, WYCI*
- 14 Casper, WY (199) KCWY
- 15 Cedar Rapids, IA (90) KCRG
- 16 Charleston, SC (91) WCSC
- 17 Charleston-Huntington, WV (74) WSAZ, WQCW
- 18 Charlotte, NC (21) WBTV
- 19 Charlottesville, VA (182) WVIR
- 20 Cheyenne, WY (196) KGWN, KCHY, KSTF

- 21 Cincinnati, OH (37) WXIX
- 22 Clarksburg, WV (173) WDTV, WVFX
- 23 Cleveland, OH (19) WOIO, WUAB
- 24 Colorado Springs, CO (85) KKTV
- 25 Columbia, SC (75) WIS
- 26 Columbus, GA (130) WTVM
- 27 Davenport, IA (103) KWQC
- 28 Dothan, AL (171) WTVY, WRGX
- 29 Evansville, IN (105) WFIE
- 30 Fairbanks, AK (203) KTVF, KXDF, KFXF
- 31 Fargo, ND (116) KVLY, KXJB
- 32 Flint, MI (77) WJRT
- 33 Gainesville, FL (156) WCJB
- 34 Grand Junction, CO (188) KKCO, KJCT
- 35 Green Bay, WI (67) WBAY
- 36 Greenville, NC (100) WITN
- 37 Harrisonburg, VA (175) WHSV, WSVF, WSVW
- 38 Hattiesburg, MS (167) WDAM
- 39 Honolulu, HI (66) KHNL, KGMB, KHBC, KOGG
- 40 Huntsville, AL (78) WAFF

- 41 Jackson, MS (95) WLBT
- 42 Jonesboro, AR (183) KAIT
- 43 Knoxville, TN (61) WVLT, WBXX
- 44 La Crosse Eau Claire, WI (129) WEAU
- 45 Lake Charles, LA (170) KPLC
- 46 Lansing, MI (112) WILX
- 47 Laredo, TX (184) KGNS, KYLX, KXNU
- 48 Lexington, KY (64) WKYT, WYMT 49 Lincoln, NE (107) KOLN, KSNB, KGIN, KCWH
- 50 Louisville, KY (48) WAVE
- 51 Lubbock, TX (142) KCBD
- 52 Madison, WI (81) WMTV
- 53 Mankato, MN (198) KEYC, KMNF
- 54 Marguette, MI (180) WLUC
- 55 Memphis, TN (51) WMC
- 56 Meridian, MS (190) WTOK
- 57 Monroe, LA (140) KNOE
- 58 Montgomery, AL (122) WSFA
- 59 Myrtle Beach, SC (97) WMBF
- 60 New Orleans, LA (50) WVUE

- 61 North Platte, NE (209) KNOP, KNPL, KIIT
- 62 Odessa, TX (145) KOSA, KCWO, KTLE
- 63 Omaha, NE (71) WOWT

- 75 Sherman, TX (158) KXII, KXIP

- 78 South Bend, IN (98) WNDU
- 79 Springfield, MO (73) KYTV, KSPR, K17DL, KYCW
- 80 Tallahassee, FL (109) WCTV, WFXU

81 Tampa-St. Pete (Sarasota), FL (12) WWSB

82 Toledo, OH (80) WTVG

83 Topeka, KS (144) WIBW

84 Tucson, AZ (65) KOLD

86 Tyler, TX (114) KLTV, KTRE

85 Twin Falls, ID (191) KMVT, KSVT

87 Waco, TX (82) KWTX, KBTX, KNCT

89 Wausau, WI (134) WSAW, WZAW

90 West Palm Beach, FL (36) WFLX

93 Wilmington, NC (127) WECT

18 Charlotte, NC Raycom Sports

95 New York, NY Tupelo Raycom

*Pending Acquisition

92 Wichita Falls, TX (147) KSWO, KKTM

58 Montgomery, AL Operations, Shared Services

80 Tallahassee, FL Operations, Shared Services

96 Washington, DC Gray DC Bureau, Full Court Press

94 Nashville, TN RTM Studios, Circle Media

* Atlanta, GA Gray Corporate Headquarters

91 Wichita, KS (72) KWCH, KSCW, KBSD, KBSL, KBSH

88 Watertown, NY (181) WWNY, WNYF

- 64 Ottumwa, IA (201) KYOU
- 65 Paducah, KY Cape Girardeau, MO (84) KFVS
- 66 Panama City, FL (149) WJHG, WECP
- 67 Parkersburg, WV (193) WTAP, WIYE, WOVA
- 68 Presque Isle, ME (206) WAGM, WWPI
- 69 Rapid City, SD (169) KOTA, KEVN, KHSD, KSGW
- 70 Reno, NV (104) KOLO
- 71 Richmond, VA (54) WWBT, WUPV
- 72 Roanoke, VA (69) WDBJ, WZBJ
- 73 Rockford, IL (138) WIFR
- 74 Savannah, GA (89) WTOC
- 76 Shreveport, LA (86) KSLA
- 77 Sioux Falls, SD (113) KSFY, KDLT, KPRY, KDLV

Recognized Industry Leader



Top Ranked Stations All-Day Ratings for All US TV Stations November 2018

#1 Ranked ABC Station #1 Ranked CBS Station #1 Ranked NBC Station

3 of the Top 4 stations 6 of the Top 10 stations 17 of the Top 25 stations 20 of the Top 50 stations Top Ranked 6PM Local Newscasts Newscast Ratings for All US TV Stations November 2018

#1 Ranked ABC Station **#1** Ranked CBS Station **#1** Ranked NBC Station

3 of the Top 3 stations 6 of the Top 10 stations 13 of the Top 20 stations 27 of the Top 50 stations

2019

NAB Leadership Foundation's Service to America Awards: Winner, Small Market Category, and 5 of 6 Finalists in Medium and Small Market Categories

57 Regional Edward R. Murrow Awards

Two First Place, 2019 Headliner Awards

Three Sigma Delta Chi Awards, Society of Professional Journalists



Selected Highlights of transaction, which closed effective January 2, 2019:

- Doubled the size of Gray from roughly \$1 billion to more than \$2 billion in annual net revenue; increased 17/18 average Free Cash Flow by over 66%
- Brought Gray into larger markets including Tampa/St. Petersburg, Charlotte, Cleveland, Cincinnati, West Palm Beach and Birmingham
- Expanded Gray's reach in political battleground markets in FL, AZ, OH, VA, NC, and SC
- Secured \$85 million of expected year-1 annualized synergies
- Provided new diversification into sports, events, and video production businesses
- Provided scale needed to launch a new nationally syndicated weekly political show, a new 24/7 premier multicast and OTT network, and new programming content for local stations
- Purchase price represented a multiple of ~7.8x blended '17 / '18E CHB OCF, including the expected \$85 million of year-1 annualized synergies and \$136 million estimated NPV of Raycom's NOLs

Power of A Strong Portfolio

#2

#1

87/93 markets With #1 or #2 ranked local television station



Revenue per company filings shown in millions of dollars. TV Household estimates from Comscore shown in millions. Gray data is CHB. Meredith is based on calendar year ended 12/31/18; fiscal year ends 6/30. Nexstar/Tribune is shown on a combined basis prior to announced divestitures.



Strong Network and Distribution Positions

Retransmission Revenue (\$ in millions)



(1) Estimated full year 2019, as of the date of this presentation.



Well Positioned for Political Revenue



Revenue per company filings shown in millions of dollars. TV Household estimates from Comscore shown in millions. Gray data is CHB. Meredith is based on calendar year ended 12/31/16; fiscal year ends 6/30. Nexstar is shown pro forma for Media General acquisition.



Revenue per company filings shown in millions of dollars. TV Household estimates from Comscore shown in millions. Gray data is CHB. Meredith is based on calendar year ended 12/31/18; fiscal year ends 6/30. Nexstar/Tribune is shown on a combined basis prior to announced divestitures.



2019-20 Presents Attractive Opportunity

Campaigns &Elections

POLITICAL AD SPENDING EXPECTED TO HIT \$10B IN 2020

🕑 Jun 5, 2019 🛛 🛔 By C&E Staff

POLITICO

2020 ELECTIONS

Trump's general election brawl to drive record advertising

Advertising Analytics, a political ad-tracking firm, projects a total of \$6 billion in TV and digital video advertising in 2019 and 2020.

By ELENA SCHNEIDER | 07/02/2019 05:03 AM EDT

2019-20: Gray Serves Most of the Most Competitive Political Markets

2019 Gubernatorial Races Gray Stations in All Three Races – KY, LA, MS

February 2020 Presidential Nominating Contests Gray Stations in All Four Races – IA, NH, NV and SC

2020 Presidential Election

Gray Stations in 13 of 14 Lean or Toss-Up Electoral College Contests (per Cook Political Reports) - AZ, CO, FL, GA, IA, ME-02, MI, MN, NE-02, NH, NC, OH, WI

2020 Gubernatorial Races

Gray Stations in 7 of 11 States with Races – IN, MO, NC, ND, NH, VT, and WV. (Two states have two races.)

2020 34 Senate Races

Gray Stations in All 9 Most Competitive Races (per CNBC.com) - AL, AZ, CO, GA, ME, MI, NH, NC and TX

2020 535 House Races

All Markets



Successful Digital Media Initiatives

Third Quarter 2019:

- ✓ **Over 2.4 Billion** Pageviews across Desktop, Mobile and App Platforms
- ✓ Over 88 Million Average Monthly Web Users
- ✓ Over 112 Million Video Plays Across All Digital Platforms







Diversified Revenue







Consistent Growth from Superior Execution and Accretive Acquisitions – As Reported Basis











Robust Free Cash Flow Generation and Conversion





- (1) Interest expense estimated with incremental indebtedness and estimated cash interest relating to acquisition debt financing as if the acquisition debt financing had occurred on the first day of the period reported
- (2) As reported OCF is equal to Broadcast Cash Flow less Cash Corporate Expenses plus Pension Expense less Pension Contributions

New Combined Scale



| | | | Ni | | Reported Basi s Ended Septe | | : 30, | | |
|--|-----|-------|----|------|--------------------------------|----|-------|-----------------------------|--|
| | | | | | % Change 2019 to | | | % Change 2019 to 2017 | |
| | | 2019 | 2 | 018 | 2018 | 2 | 2017 | | |
| | | | | (dol | lars in millions | s) | | | |
| Revenue (less agency commissions): | | | | | | | | | |
| Broadcast | \$ | 1,481 | \$ | 756 | 96 % | \$ | 649 | 128 % | |
| Production companies | | 62 | | - | | | - | | |
| Total revenue | \$ | 1,543 | \$ | 756 | 104 % | \$ | 649 | 138 % | |
| Political advertising | \$ | 30 | \$ | 72 | (58)% | \$ | 9 | 233 % | |
| Operating expenses (1)(3): | | | | | | | | | |
| Broadcast | \$ | 986 | \$ | 437 | 126 % | \$ | 407 | 142 % | |
| Production companies | \$ | 57 | \$ | - | | \$ | - | | |
| Corporate and administrative | \$ | 83 | \$ | 30 | 177 % | \$ | 24 | 246 % | |
| Net income attributable to common stockholders | \$ | 46 | \$ | 123 | (63)% | \$ | 96 | (52)% | |
| Non-GAAP Cash Flow (2): | | | | | | | | | |
| Broadcast Cash Flow (3) | \$ | 500 | \$ | 321 | 56 % | \$ | 243 | 106 % | |
| Broadcast Cash Flow Less Cash Corporate Expenses (3) | \$ | 424 | \$ | 294 | 44 % | \$ | 222 | 91 % | |
| Free Cash Flow | \$ | 165 | \$ | 165 | 0 % | \$ | 131 | 26 % | |
| Transaction related expenses included in operating expenses (4 | 4): | | | | | | | | |
| Broadcast | \$ | 38 | \$ | 3 | | \$ | 2 | | |
| Production companies | \$ | - | \$ | - | | \$ | - | | |
| Corporate and administrative | \$ | 34 | \$ | 6 | | \$ | 1 | | |

(1) Excludes depreciation, amortization and (gain) loss on disposal of assets.

(2) See definition of non-GAAP terms and a reconciliation of the non-GAAP amounts to net income included elsewhere herein.

(3) Amounts in 2017 have been reclassified for the implementation of Accounting Standards Update 2017-07, *Compensation – Retirement Benefits* (Topic 715) – *Improving the Presentation of Net Periodic Pension Cost and Net Postretirement Benefit Cost* ("ASU 2017-07").

(4) Transaction Related Expenses are incremental expenses incurred specific to acquisitions and divestitures, including but not limited to legal and professional fees, severance and incentive compensation and contract termination fees.

New Combined Scale



| | | | Ni | | ed Historical s Ended Sept | | | |
|--|----|-------|----|-------|-------------------------------|----|-------|-----------------|
| | | | | | % Change | | | % Change |
| | | 2019 | | 2018 | 2019 to 2018 | , | 2017 | 2019 to 2017 |
| | 4 | 2019 | 4 | | lars in million | - | 2017 | 2017 |
| Revenue (less agency commissions): | | | | (uoi | | 5) | | |
| Broadcast | \$ | 1,483 | \$ | 1,479 | 0 % | \$ | 1,331 | 11 % |
| Production companies | \$ | 62 | \$ | 64 | (3)% | \$ | 60 | 3 % |
| Total revenue | \$ | 1,545 | \$ | 1,543 | 0 % | \$ | 1,391 | 11 % |
| Political advertising | \$ | 29 | \$ | 108 | (73)% | \$ | 17 | 71 % |
| Operating expenses (1)(3): | | | | | | | | |
| Broadcast | \$ | 988 | \$ | 906 | 9 % | \$ | 863 | 14 % |
| Production companies | \$ | 57 | \$ | 57 | 0 % | \$ | 53 | 8 % |
| Corporate and administrative | \$ | 84 | \$ | 54 | 56 % | \$ | 43 | 95 % |
| Non-GAAP Cash Flow (2): | | | | | | | | |
| Broadcast Cash Flow | \$ | 540 | \$ | 585 | (8)% | \$ | 484 | 12 % |
| Broadcast Cash Flow Less Cash Corporate Expenses (3) | \$ | 463 | \$ | 540 | (14)% | \$ | 448 | 3 % |
| Operating Cash Flow as defined in our Senior Credit Facility (3) | \$ | 494 | \$ | 603 | (18)% | \$ | 508 | (3)% |
| Free Cash Flow | \$ | 238 | \$ | 331 | (28)% | \$ | 231 | 3 % |
| Transaction related expenses included in operating expenses (4): | | | | | | | | |
| Broadcast | \$ | 38 | \$ | 3 | | \$ | 2 | |
| Production companies | \$ | - | \$ | - | | \$ | - | |
| Corporate and administrative | \$ | 34 | \$ | 6 | | \$ | 1 | |

(1) Excludes depreciation, amortization and (gain) loss on disposal of assets.

(2) See definition of non-GAAP terms and a reconciliation of the non-GAAP amounts to net income included elsewhere herein.

(3) Amounts in 2017 have been reclassified for the implementation of Accounting Standards Update 2017-07, *Compensation – Retirement Benefits* (Topic 715) – *Improving the Presentation of Net Periodic Pension Cost and Net Postretirement Benefit Cost* ("ASU 2017-07").

(4) Transaction Related Expenses are incremental expenses incurred specific to acquisitions and divestitures, including but not limited to legal and professional fees, severance and incentive compensation and contract termination fees.

Successful Integration of Acquisitions And Meaningful Deleveraging



Financial Leverage Net of All Cash (As Reported Basis)



Note: Financial leverage excludes preferred stock

- (1) Secured debt netting all cash on hand as of the respective balance sheet date
- (2) Operating Cash Flow ("OCF") as defined under the existing credit agreement, which includes adjustments for all transactions completed as of the respective balance sheet dates
- (3) For 2014, total debt netting all cash includes \$10 million in undrawn letters of credit

(4) Last eight quarter average OCF as calculated in the applicable quarterly compliance certificate

Secured Debt Netting All Cash⁽¹⁾ / OCF⁽²⁾

Unsecured Debt / OCF⁽²⁾

Staggered Debt Maturity Profile





Note: For illustrative purposes, excludes Incremental Term Loan B amortization

(1) Includes \$100 Million voluntary pre-payment made November 1, 2019.



Appendix: Non-GAAP Reconciliations and **Glossary**



Reconciliation of Non-GAAP Terms on As Reported Basis, in millions

| | Nine Months Ended September 30, | | | | |
|--|------------------------------------|----|------|----|------|
| | 2019 | - | 2018 | | 017 |
| Net income | \$ 85 | | 123 | \$ | 96 |
| Adjustments to reconcile from net income to | | | | | |
| Free Cash Flow: | | | | | |
| Depreciation | 60 | | 41 | | 39 |
| Amortization of intangible assets | 86 | | 16 | | 19 |
| Non-cash stock based compensation | 10 | | 5 | | 4 |
| (Gain) loss on disposal of assets, net | (27) |) | (6) | | (75) |
| Miscellaneous income, net (1) | (4) |) | (2) | | - |
| Interest expense | 173 | | 74 | | 71 |
| Loss from early extinguishment of debt | - | | - | | 3 |
| Income tax expense | 44 | | 43 | | 66 |
| Amortization of program broadcast rights | 30 | | 16 | | 15 |
| Payments for program broadcast rights | (33) |) | (16) | | (16) |
| Corporate and administrative expenses before | | | | | |
| depreciation, amortization of intangible assets and | | | | | |
| non-cash stock based compensation | 76 | | 27 | | 21 |
| Broadcast Cash Flow (1) | 500 | | 321 | | 243 |
| Corporate and administrative expenses before | | | | | |
| depreciation, amortization of intangible assets and | | | | | |
| non-cash stock based compensation | (76) |) | (27) | | (21) |
| Broadcast Cash Flow Less Cash Corporate Expenses (1) | 424 | | 294 | | 222 |
| Contributions to pension plans | (3) |) | (3) | | (1) |
| Interest expense | (173) |) | (74) | | (71) |
| Amortization of deferred financing costs | 9 | | 3 | | 3 |
| Preferred dividends | (39) |) | - | | - |
| Purchase of property and equipment | (73) |) | (35) | | (21) |
| Reimbursements of property and equipment purchases | 32 | | 7 | | - |
| Income taxes paid, net of refunds | (12) |) | (27) | | (1) |
| Free Cash Flow | \$ 165 | \$ | 165 | \$ | 131 |



Reconciliation of Non-GAAP Terms on Combined Historical Basis, in millions

| | Nine Months Ended | | | | đ | |
|---|-------------------|-------|----|------------|----|-------|
| | Sep | | | tember 30, | | |
| | | 2019 | | 2018 | | 2017 |
| Net income | \$ | 87 | \$ | 163 | \$ | 113 |
| Adjustments to reconcile from net income to Free Cash Flow: | | | | | | |
| Depreciation | | 60 | | 65 | | 64 |
| Amortization of intangible assets | | 86 | | 88 | | 96 |
| Non-cash stock-based compensation | | 10 | | 11 | | 8 |
| Loss on disposal of assets, net | | (30) | | (4) | | (110) |
| Miscellaneous (income) expense, net | | (5) | | 2 | | (1) |
| Interest expense | | 173 | | 173 | | 173 |
| Loss from early extinguishment of debt | | - | | - | | 3 |
| Income tax expense | | 44 | | 39 | | 94 |
| Amortization of program broadcast rights | | 30 | | 30 | | 29 |
| Payments for program broadcast rights | | (33) | | (30) | | (29) |
| Corporate and administrative expenses before depreciation, amortization of intangible assets and | | | | | | |
| non-cash stock-based compensation | | 77 | | 45 | | 36 |
| Broadcast Transaction Related Expenses | | 38 | | 3 | | 2 |
| Broadcast other adjustments | | 3 | | - | | 6 |
| Broadcast Cash Flow | | 540 | | 585 | | 484 |
| Corporate and administrative expenses before | | | | | | |
| depreciation, amortization of intangible assets and | | | | | | |
| non-cash stock-based compensation | | (77) | | (45) | | (36) |
| Broadcast Cash Flow Less Cash Corporate Expenses | | 463 | | 540 | | 448 |
| Contributions to pension plans | | (3) | | (3) | | (1) |
| Corporate Transaction Related Expenses | | 34 | | 6 | | 1 |
| Synergies and other adjustments | | - | | 60 | | 60 |
| Operating Cash Flow as defined in the Senior Credit Agreement | | 494 | | 603 | | 508 |
| Interest expense | | (173) | | (173) | | (173) |
| Amortization of deferred financing costs | | 9 | | 9 | | 9 |
| Preferred dividends | | (39) | | (39) | | (39) |
| Purchase of property and equipment | | (73) | | (45) | | (34) |
| Reimbursement of purchases of property and equipment | | 32 | | 6 | | - |
| Income taxes paid, net of refunds | | (12) | | (30) | | (40) |
| Free Cash Flow | \$ | 238 | \$ | 331 | \$ | 231 |



Reconciliation of Non-GAAP Terms on As Reported Basis, in millions

| | | Year Ended December 31, | | |
|---|---------------|----------------------------|--------|--|
| | 2018 | 2017 | 2016 | |
| Net income | \$ 211 | \$ 262 | \$ 62 | |
| Adjustments to reconcile from net income to | | | | |
| Free Cash Flow: | | | | |
| Depreciation | 54 | 52 | 46 | |
| Amortization of intangible assets | 21 | 25 | 17 | |
| Non-cash stock-based compensation | 7 | 8 | 5 | |
| (Gain) loss on disposals of assets, net | (16) | (74) | - | |
| Miscellaneous income, net (1) | (7) | - | - | |
| Interest expense | 107 | 95 | 97 | |
| Loss from early extinguishment of debt | - | 3 | 32 | |
| Income tax expense (benefit) | 77 | (69) | 43 | |
| Amortization of program broadcast rights | 21 | 21 | 19 | |
| Common stock contributed to 401(k) plan excluding corporate 401(k) contributions | 4 | - | - | |
| Payments for program broadcast rights | (22) | (21) | (18) | |
| Corporate and administrative expenses excluding depreciation, amortization of intangible assets and | | | | |
| non-cash stock-based compensation | 36 | 27 | 36 | |
| Broadcast Cash Flow (1) | 493 | 329 | 339 | |
| Corporate and administrative expenses excluding depreciation, amortization of intangible assets and | | | | |
| non-cash stock-based compensation | (36) | (27) | (36) | |
| Broadcast Cash Flow Less Cash Corporte Expenses (1) | 457 | 302 | 303 | |
| Contributions to pension plans | (2) | (3) | (3) | |
| Interest expense | (107) | (95) | (97) | |
| Amortization of deferred financing costs | 6 | 5 | 5 | |
| Amortization of net original issue premium on senior notes | (1) | (1) | (1) | |
| Purchases of property and equipment | (70) | (35) | (44) | |
| Reimbursements of property and equipment purchases | 14 | - | - | |
| Income taxes paid, net of refunds | (34) | (2) | (15) | |
| Free Cash Flow | <u>\$ 263</u> | \$ 171 | \$ 148 | |

(1) Amounts in 2017 have been reclassified to give effect to the implmentation of ASU 2017-07.



Reconciliation of Non-GAAP Terms on Combined Historical Basis, in millions

| income ljustments to reconcile from net income to "ree Cash Flow: Depreciation Amortization of intangible assets Non-cash stock-based compensation (Gain) loss on disposals of assets, net Miscellaneous (income) expense, net Interest expense Loss from early extinguishment of debt Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | <u>2</u> (\$ | 286 86 117 | mber 31 2 017 601 | / | 2 016 159 |
|---|------------------|------------------|---------------------------------------|----|---------------------|
| Jjustments to reconcile from net income to Free Cash Flow: Depreciation Amortization of intangible assets Non-cash stock-based compensation (Gain) loss on disposals of assets, net Miscellaneous (income) expense, net Interest expense Loss from early extinguishment of debt Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | \$ | 86 | \$ | \$ | 159 |
| The Cash Flow: Depreciation Amortization of intangible assets Non-cash stock-based compensation (Gain) loss on disposals of assets, net Miscellaneous (income) expense, net Interest expense Loss from early extinguishment of debt Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | | | | |
| Depreciation Amortization of intangible assets Non-cash stock-based compensation (Gain) loss on disposals of assets, net Miscellaneous (income) expense, net Interest expense Loss from early extinguishment of debt Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | | | | |
| Anortization of intangible assets Non-cash stock-based compensation (Gain) loss on disposals of assets, net Miscellaneous (income) expense, net Interest expense Loss from early extinguishment of debt Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | | | | |
| Non-cash stock-based compensation (Gain) loss on disposals of assets, net Miscellaneous (income) expense, net Interest expense Loss from early extinguishment of debt Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | 117 | 86 | | 84 |
| (Gain) loss on disposals of assets, net Miscellaneous (income) expense, net Interest expense Loss from early extinguishment of debt Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | | 124 | | 129 |
| Miscellaneous (income) expense, net Interest expense Loss from early extinguishment of debt Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | 15 | 14 | | 7 |
| Interest expense Loss from early extinguishment of debt Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | (7) | (76) | | (3) |
| Loss from early extinguishment of debt Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | 4 | (32) | | (2) |
| Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | 231 | 231 | | 231 |
| Income tax expense (benefit) Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | - | 5 | | 32 |
| Amortization of program broadcast rights Common stock contributed to 401(k) plan excluding corporate 401(k) contributions Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | 73 | (356) | | 72 |
| Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | 41 | 41 | | 41 |
| Payments for program broadcast rights Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | 4 | - | | - |
| Corporate and administrative expenses excluding depreciation, amortization of intangible assets and non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | (42) | (41) | | (41) |
| non-cash stock-based compensation Broadcast Transaction Related Expenses Broadcast other adjustments | | | . , | | |
| Broadcast Transaction Related Expenses Broadcast other adjustments | | 72 | 54 | | 62 |
| Broadcast other adjustments | | 3 | 3 | | - |
| 5 | | 11 | 9 | | 6 |
| adcast Cash Flow | | 894 | 663 | | 777 |
| prporate and administrative expenses excluding depreciation, amortization of intangible assets and | | | | | |
| non-cash stock-based compensation | | (72) | (54) | | (62) |
| adcast Cash Flow Less Cash Corporate Expenses | | 822 | 609 | | 715 |
| ontributions to pension plans | | (3) | (3) | | (3) |
| propriate Transaction Related Expenses | | 8 | 1 | | 8 |
| nergies and other adjustments | | 80 | 80 | | 80 |
| rating Cash Flow as defined in Senior Credit Agreement | | 907 | 687 | | 800 |
| terest expense | | (231) | (231) | | (231) |
| nortization of deferred financing costs | | 12 | 12 | | 12 |
| nortization of net original issue premium on senior notes | | (1) | (1) | | (1) |
| eferred dividends | | (52) | (52) | | (52) |
| irchases of property and equipment | | (88) | (57) | | (70) |
| eimbursements of property and equipment purchases | | 14 | - | | _ |
| come taxes paid, net of refunds | | (38) | (64) | | (66) |
| e Cash Flow | \$ | 523 | \$ 294 | \$ | 392 |

Reconciliation of Total Leverage Ratio (in millions)



| | Eight Quarters Ender September 30, 2019 | | |
|--|--|---------------------------------------|--|
| Net income | \$ | 461 | |
| Adjustments to reconcile from net income to operating cash flow as | | | |
| defined in our Senior Credit Agreement: | | | |
| Depreciation | | 127 | |
| Amortization of intangible assets | | 113 | |
| Non-cash stock-based compensation | | 20 | |
| (Gain) loss on disposals of assets, net | | (43) | |
| Interest expense | | 304 | |
| Income tax expense | | (13) | |
| Amortization of program broadcast rights | | 57 | |
| Common stock contributed to 401(k) plan | | 4 | |
| Payments for program broadcast rights | | (63) | |
| Pension expense | | (1) | |
| Contributions to pension plans | | (8) | |
| Adjustments for stations acquired or divested, financings and expected | | | |
| synergies during the eight quarter period | | 540 | |
| Transaction Related Expenses | | 84 | |
| Operating Cash Flow as defined in our Senior Credit Agreement | \$ | 1,582 | |
| Operating Cash Flow as defined in our Senior Credit Agreement, | | · · · · · · · · · · · · · · · · · · · | |
| divided by two | \$ | 791 | |
| | September 30, 2019 | | |
| Adjusted Total Indebtedness: | | | |
| Total outstanding principal, including current portion | \$ | 3,960 | |
| Cash | | (326) | |
| Adjusted Total Indebtedness, Net of All Cash | \$ | 3,634 | |
| Total Leverage Ratio, Net of All Cash | | 4.59 | |

Non-GAAP Terms



From time to time, Gray supplements its financial results prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") by disclosing the non-GAAP financial measures Broadcast Cash Flow, Broadcast Cash Flow Less Cash Corporate Expenses, Operating Cash Flow as defined in Gray's Senior Credit Agreement, Free Cash Flow and Total Leverage Ratio, Net of All Cash. These non-GAAP amounts are used by us to approximate the amount used to calculate key financial performance covenants contained in our debt agreements and are used with our GAAP data to evaluate our results and liquidity. These non-GAAP amounts may be provided on an As-Reported Basis as well as a Combined Historical Basis.

| "Broadcast Cash Flow" or "BCF" | Net income or loss plus loss from early extinguishment of debt, non-cash corporate and administrative expenses, non-cash stock based compensation, depreciation and amortization (including amortization of intangible assets and program broadcast rights), any loss on disposal of assets, any miscellaneous expense, interest expense, any income tax expense, non-cash 401(k) expense, Broadcast Transactions Related Expenses and broadcast other adjustments less any gain on disposal of assets, any miscellaneous income, any income tax benefits and payments for program broadcast rights. |
|---|---|
| "Broadcast Cash Flow Less Cash Corporate Expenses" | Net income or loss plus loss from early extinguishment of debt, non-cash stock based compensation, depreciation and amortization (including amortization of intangible assets and program broadcast rights), any loss on disposal of assets, any miscellaneous expense, interest expense, any income tax expense, non-cash 401(k) expense, Broadcast Transactions Related Expenses and broadcast other adjustments less any gain on disposal of assets, any miscellaneous income, any income tax benefits and payments for program broadcast rights. |
| "Free Cash Flow" or "FCF" | Net income or loss plus loss from early extinguishment of debt, non-cash stock based compensation, depreciation and amortization (including amortization of intangible assets and program broadcast rights), any loss on disposal of assets, any miscellaneous expense, any income tax expense, non-cash 401(k) expense, Broadcast Transactions Related Expenses, broadcast other adjustments, certain pension expenses, Corporate Transaction Related Expenses, synergies, other adjustments and amortization of deferred financing costs less any gain on disposal of assets, any miscellaneous income, any income tax benefits, payments for program broadcast rights, pension income, contributions to pension plans, preferred dividends, purchase of property and equipment (net of reimbursements) and income taxes paid (net of any refunds received). |
| "Operating Cash Flow" or "OCF" | Defined in our Senior Credit Agreement as net income or loss plus loss from early extinguishment of debt, non-cash stock based compensation, depreciation and amortization (including amortization of intangible assets and program broadcast rights), any loss on disposal of assets, any miscellaneous expense, interest expense, any income tax expense, non-cash 401(k) expense, Broadcast Transactions Related Expenses, broadcast other adjustments, certain pension expenses, Corporate Transaction Related Expenses, synergies and other adjustments less any gain on disposal of assets, any miscellaneous income, any income tax benefits, payments for program broadcast rights, pension income and contributions to pension plans. |
| "Total Leverage Ratio, Net of All Cash" | Our Total Leverage Ratio, Net of All Cash is determined by dividing our Adjusted Total Indebtedness, Net of All Cash by our Operating Cash Flow as defined in our Senior Credit Agreement, divided by two. Our Adjusted Total Indebtedness, Net of All Cash represents the total outstanding principal of our long-term debt, plus certain other obligations as defined in our Senior Credit Agreement, less all cash (excluding restricted cash). Our Operating Cash Flow as defined in our Senior Credit Agreement, divided by two, represents our average annual Operating Cash Flow as defined in our Senior Credit Agreement for the preceding eight quarters. |
| | |

These non-GAAP terms are not defined in GAAP and our definitions may differ from, and therefore not be comparable to, similarly titled measures used by other companies, thereby limiting their usefulness. Such terms are used by management in addition to and in conjunction with results presented in accord-ance with GAAP and should be considered as supplements to, and not as substitutes for, net income and cash flows reported in accordance with GAAP.

Disclaimer, Definitions, and Non-GAAP Financial Data



This presentation contains certain forward looking statements that are based largely on Gray Television, Inc.'s ("Gray", "Gray Television", "GTN" or the "Company") current expectations and reflect various estimates and assumptions by Gray. These statements may be identified by words such as "estimates", "expect," "anticipate," "will," "implied," "assume" and similar expressions. Forward looking statements are subject to certain risks, trends and uncertainties that could cause actual results and achievements to differ materially from those expressed in such forward looking statements. Such risks, trends and uncertainties which in some instances are beyond Gray's control, include Gray's inability to complete the integration of our acquisition of Raycom, the inability to achieve expected synergies therefrom on a timely basis or at all, estimates of future retransmission revenue, future expenses and other future events. Gray is subject to additional risks and uncertainties described in Gray's quarterly and annual reports filed with the Securities and Exchange Commission from time to time, including in the "Risk Factors," and management's discussion and analysis of financial condition and results of operations sections contained therein. Any forward looking statements in this presentation should be evaluated in light of these important risk factors. This presentation reflects management's views as of the date hereof. Except to the extent required by applicable law, Gray undertakes no obligation to update or revise any information contained in this presentation beyond the published date, whether as a result of new information, future events or otherwise.

Combined Historical Basis reflects financial results that have been compiled by adding Gray's or Raycom's, as applicable, historical revenue and broadcast expenses of the stations acquired in the Completed Transactions and subtracting the historical revenues and broadcast expenses of stations divested in the Completed Transactions as if they had been acquired or divested, respectively, on January 1, 2016 (the beginning of the earliest period presented).

Combined Historical Basis financial information does not include any adjustments for other events attributable to the Completed Transactions except "Broadcast Cash Flow," "Broadcast Cash Flow Less Cash Corporate Expenses," "Operating Cash Flow," "Operating Cash Flow as Defined in the Senior Credit Agreement" and "Total Leverage Ratio, Net of All Cash" each give effect to expected synergies, and "Free Cash Flow" on a Combined Historical Basis gives effect to the financings and certain expected operating synergies related to the Completed Transactions. "Operating Cash Flow," "Operating Cash Flow as Defined in the Senior Credit Agreement" and "Total Leverage Ratio, Net of All Cash" on a Combined Historical Basis also reflect the add-back of legal and other professional fees incurred in completing acquisitions. Certain of the Combined Historical Basis financial information has been derived from, and adjusted based on, unaudited, unreviewed financial information prepared by other entities, which Gray cannot independently verify. We cannot assure you that such financial information would not be materially different if such information were audited or reviewed and no assurances can be provided as to the accuracy of such information, or that our actual results would not differ materially from the Combined Historical Basis financial information if the Completed Transactions had been completed at the stated date. In addition, the presentation of Combined Historical Basis, "Broadcast Cash Flow," "Broadcast Cash Flow Less Cash Corporate Expenses," "Operating Cash Flow," "Operating Cash Flow as Defined in the Senior Credit Agreement," "Total Leverage Ratio, Net of All Cash," "Free Cash Flow," and the adjustments to such information, including expected synergies resulting from such transactions, may not comply with GAAP or the requirements for pro forma financial information under Regulation S-X under the Securities Act.

Television • Digital • Mobile

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