Television • Digital • Mobile

## Gray Television's Acquisition of Schurz Communications' Broadcast Assets NYSE:GTN

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September 15, 2015

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### **Transaction Overview and Acquisition Rationale**



- On September 14, 2015, Gray TV ("Gray") announced that it had reached an agreement to acquire all of the television and radio assets of Schurz Communications, Inc. ("Schurz") for \$442.5 million, inclusive of working capital
  - The purchase price represents a multiple of ~7.1x blended '15E/'16E pro forma BCF
  - The transaction is expected to be immediately accretive to free cash flow
- Demonstrates Gray's continued commitment to acquire high-quality stations in attractive markets
  - Expands Gray's operations to a total of 49 television markets, 28 states and 9.3% U.S. TVHH reach
  - Increases Gray's scale, quality and diversification of its portfolio, and exposure to key political markets
  - Provides Gray with the top-rated and highest grossing television stations in five additional markets, resulting in the number-one or number-two ranked television station operation in 48 of 49 markets
- To facilitate regulatory approval, Gray will divest WSBT (CBS) Schurz's television station in South Bend, IN (DMA 96), and KAKE (ABC) – Gray's television station in Wichita, KS (DMA 65) for cash and / or swap for comparable high-quality television stations
- Gray plans to finance the transaction with cash on hand and additional borrowings
  - Gray expects net leverage at closing to be approximately 5.5x L8QA OCF and also expects considerable de-levering in 2016 through strong free cash flow generation
- Gray expects the receipt of regulatory and other approvals for a transaction close in Q4 2015 or Q1 2016

### **Acquisition Snapshot**



6 in Millions)	Gray TV <sup>(3)</sup>	Schurz	Pro Forma	
inancial Profile				
014 Net Revenue	\$621	\$153	\$774	
014 Broadcast Cash Flow	\$285	\$64 <sup>(4)</sup>	\$348	
014 Operating Cash Flow <sup>(1)</sup>	ash Flow <sup>(1)</sup> \$257		\$321	
cale <sup>(2)</sup>				
tations	77	11	87	
larkets	46	7	49	
V Household Reach	9.6 million (8.5%)	2.1 million (1.9%)	10.5 million (9.3%)	
sset Quality				
1 / #2 Markets <sup>(2)</sup>	43	6	48	
012 Net Political Revenue	\$120	\$21 <sup>(5)</sup>	\$141 <sup>(5)</sup>	
014 Net Political Revenue	\$94	\$26	\$120	
014 Gross Retransmission Revenue	\$91	\$18 <sup>(6)</sup>	\$109	
Big 4 Network Affiliated Channels <sup>(2)</sup>	FOX 13 30 17	5 <sup>(8)</sup> 6 <sup>(7)</sup>	FOX 13 35 19	

Gray Television, Inc.

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### **Gray TV Pro Forma National Footprint**





### Overview of Schurz's Television Stations: 6 out of 7 Markets are Ranked #1



DMA			Affiliate		2014 BIA Revenue	2014 BIA Revenue
Rank	Market	Station	Primary	Secondary	Rank	Share
		KWCH	۲	Weather+	1	33%
65	Wichita - Hutchinson, KS	KSCW	TELU	DECADES	5	4%
		KDCU <sup>(1)</sup>	UNIVISION	-	7	2%
67	Roanoke-Lynchburg, VA	WDBJ	۲	MALE DECADES	1	34%
		КҮЗ	NBC	Weather+ COZI	1	44%
75	Springfield, MO	KSPR <sup>(2)</sup>	abc	ANTENNA	3	11%
		KCZ	THE	-	6	5%
96	South Bend-Elkhart, IN	WSBT <sup>(3)</sup>	۲	IND. / Weather+	1	34%
112	Augusta, GA	WAGT <sup>(4)</sup>	NBC	ew	4	7%
147	Anchorage, AK	KTUU	NBC		1	41%
172	Rapid City, SD	КОТА	abc	Merv this,	1	39%
e: Standalo Owned b	any management and BIA Investing in Television Market F ne metrics fully pro forma for all acquisitions previously an y Entravision and operated via shared services agreemen	nounced and closed, excluding Schurz (3)	Gray will arrange for the	and operated via shared servi divestiture of WSBT-TV (CBS eral through joint sales and sh	, South Bend, IN) to	

Gray Television, Inc.

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### **Gray TV Continues its Strategic Transformation with Substantial Growth Opportunity**



Source: Company filings, BIA Investing in Television Market Report, company websites Note: Pro forma for all announced and closed transactions and excludes network O&O stations

### Schurz Acquisition Demonstrates Gray TV's Commitment To Acquire High-Quality Stations in Attractive Markets





- Earn highest share of local and political revenue with highly-rated news platforms
- #1 Stations can secure more than half of a market's political ad buys
- Greater purchasing power and leverage with MVPDs, programmers, and other vendors
- Deliver higher margins
- Maximize free cash flow
- Exploit best practices
- Attract and retain high quality talent
- Leverage new Washington DC News Bureau



# Gray Leads the Industry with the Highest Quality Portfolio of Local Television Stations

- ✓ 48 of 49 markets with stations ranked #1 or #2
- ✓ **39** of 49 markets with stations ranked #1
- ✓ **One of Two** pure-play TV broadcasters

with a full-time Washington DC News Bureau



Washington News Bureau

# Schurz Acquisition Enhances Gray TV's Political Profile



#### 2014 Net Political Revenue Per TV Household



Pro forma for all announced and closed transactions
Pro Forma for Media General / Meredith transaction

(3) Pro Forma for Belo and London transactions

Households incorporate closed acquisitions only; Reported in Nexstar's 2014 10-K (6) On a Pro Forma basis; Reported in Sinclair's March 2015 Investor Presentation

(7) As reported in Tribune Media Company's 2014 Earnings Presentation and Earnings Call

### **Gray TV's Financial Scale Continues to Increase**



 Pro forma free cash flow from Schurz would have been approximately \$40 million in 2014, and approximately \$35 million on a blended 2013 / 2014 basis



#### **Operating Cash Flow**<sup>(1)</sup>



(1) Gray actual data per Company; 2013PF and 2014PF for all transactions announced / closed on or before 9/1/2015

(2) Includes Schurz operating results and expected synergies

### Prudent Balance Sheet Management Leads to Deleveraging



- Gray has significantly reduced secured and total leverage from historical levels
- Gray's strategic investments have diversified its revenue base, allowing for significant free cash flow in both political and non-political years



(3) Total debt less all cash on hand

(4) Includes Schurz operating results and expected synergies

### **Capitalization Overview**



- Net leverage at closing expected to be approximately 5.5x based on L8QA OCF with expected further de-levering in 2016
- No near-term debt maturities

Current Capitalization									
(\$ in Millions)	6/30/2015 "As Reported"			6/30/2015 Pro Forma					
	Actual \$	Cum. xL8QA OCF <sup>(1)</sup>	Cum. xLTM OCF <sup>(2)</sup>	Pro Forma \$	Cum. xL8QA OCF <sup>(3)</sup>	Cum. xLTM OCF <sup>(4)</sup>			
Cash & Equivalents	\$222			\$21					
Priority Revolver (\$50MM) due 2019		0.0x	0.0x		0.0x	0.0x			
Term Loan B due 2021	\$556	2.7x	2.4x	\$556	1.9x	1.7x			
New Debt		2.7x	2.4x	\$415	3.4x	3.0x			
7.5% Senior Notes due 2020, at par value	\$675	5.9x	5.2x	\$675	5.7x	5.1x			
Total Debt	\$1,231	5.9x	5.2x	\$1,646	5.7x	5.1x			
Net Debt <sup>(5)</sup>	\$1,201	5.7x	5.1x	\$1,626	5.6x	5.0x			
Debt Net All Cash <sup>(6)</sup>	\$1,009	4.8x	4.3x	\$1,626	5.6x	5.0x			

\$209

\$236

Source: Company financials, Gray TV management estimates and Schurz management estimates

<sup>(1)</sup> Based on Gray's L8QA 6/30/15 Pro Forma OCF for transactions closed on/before 6/30/15

(2) Based on Gray's LTM 6/30/15 Pro Forma OCF for transactions closed on/before 6/30/15

<sup>(3)</sup> Based on Pro Forma combined L8QA 6/30/15 OCF for all transactions announced to date

 $^{\rm (4)}$  Based on Pro Forma combined LTM 6/30/15 OCF for all transactions announced to date

<sup>(5)</sup> Total debt less up to \$30 million of cash on hand

<sup>(6)</sup> Total debt less all cash on hand



\$326

\$289



### **Questions & Answers**

