

# **Investor Presentation**

September 15, 2014





Certain statements in this presentation constitute "forward-looking statements" within the meaning of and subject to the protections of the Private Securities Litigation Reform Act of 1995 and other federal and state securities laws. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by such "forward-looking statements." Factors that could cause our actual results to differ materially from those expressed or implied by any forward-looking statements are described under the heading "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2013 and may be contained in our other reports subsequently filed with the SEC.

See the appendix to this presentation for the definition of certain capitalized terms used herein. Reconciliations of the Company's non-GAAP measures of broadcast cash flow, broadcast cash flow less cash corporate expenses and free cash flow are contained in the appendix and also available on the Company's web site at <u>www.gray.tv</u>



# **Company Overview**



### **Gray Has a Diverse and National Footprint**





#### **Combination Snapshot**



	Gray TV Standalone <sup>(1)</sup>	SJL	Pro Forma Post-SJL <sup>(4)</sup>
(\$ in Millions)			
Financial Profile	(2)		
'12A-'13A Revenue	\$474 <sup>(2)</sup>	\$39	\$515
'12A-'13A BCF	\$205 <sup>(2)</sup> \$195 <sup>(2)</sup>	\$15	\$221
'12A-'13A OCF	\$195	\$18	\$213
Scale			
Stations	74	2	76
Non-Duplicated Markets	42	2	44
TV Household Reach	8.5 million (7.4%)	0.9 million (0.8%)	9.5 million (8.1%)
Asset Quality			
#1 / #2 Stations	38	2	40
2012 Political Revenue <sup>(3)</sup>	\$100 <sup>(2)</sup>	\$16	\$118
Big 4 Network Affiliated Channels	FOX 10 CBS 26 26 24 24	2	FOX 10 CBS 26 24 24

- (1) Figures per Company filings and 12/31/13 Compliance Cert and 8/27/14 Press Release; Scale, Asset Quality, and Affiliations data includes Montana and the Acquisitions other than the SJL acquisition
- (2) Revenue, BCF, and Political revenue includes approximately \$16, \$4, and \$2 million, respectively, from the acquisition of Lockwood, KJCT, and Yellowstone; OCF includes \$7 million of identified L8QA 12/31/13 synergies from the Hoak Acquisition and the acquisitions of Prime Cities and Rapid Cities
- (3) Assumes 15% agency commission discount on gross political revenues for the Acquisitions
- (4) Revenue, BCF, and Political revenue includes approximately \$3, \$0.3, and \$1 million, respectively, from the Montana acquisition; OCF includes approximately \$2 million of identified L8QA synergies from the SJL acquisition

Source: Company filings and BIA in Television

#### **Hoak Acquisition Overview**



- 15 acquired stations of programming spread across seven attractive markets
  - Multicast programming in six of seven markets
- #1 or #2 news rating in six of seven markets
  - Strong local news ratings drive political revenue and make Hoak stations a "must have" for political and issue advertisers
- #1 in four of seven markets with average 2012 BIA revenue share of 33% across all markets
- Stations located in severe and disruptive weather markets where residents depend on Hoak's weather services
- Minot-Bismarck market is a beneficiary of the significant growth of domestic oil production in the Bakken Oil Field, which has driven North Dakota's national leading GDP growth of over 13%
- Gray has identified approximately \$7 million of operating synergies in the Hoak Acquisition, and the Rapid Cities and Prime Cities acquisitions
- Effective purchase price multiple was 6.9x 2012 and 2013 average OCF including identified synergies

#### Hoak Geographic Footprint



Source: Hoak Media management and BIA Investing in Television 2013 Note: Reflects markets acquired by Gray

### **Prime Cities & Rapid Cities Acquisitions Overview**



#### **Prime Cities Broadcasting**



- Gray acquired the Fox affiliated stations for \$7.5 million on May 1, 2014
- KXND operates in Minot, ND as a satellite station to KNDX
- Gray completed the acquisition of the non-license assets of KXND/KXDX on May 1, 2014
- On June 27, 2014, Gray acquired the FCC licenses of the low power stations
- Expected to have \$0.8 million in operating synergies
- Immediately free cash flow accretive

#### **Mission TV (Rapid Cities)**



- Gray acquired two FOX affiliated stations for \$7.75 million on May 1, 2014
- Expected to integrate well with North and South Dakota markets from Hoak Acquisition
- KIVV operates in Lead, SD as a satellite station to KEVN
- Expected to have \$0.7 million in operating synergies
- Immediately free cash flow accretive

Source: BIA Investing in Television

# **SJL Holdings Station Acquisitions Overview**





- Gray acquired the two ABC-affiliated stations for \$128.0 million on September 15, 2014
- The two stations lead their local markets in all-day ratings and in most, if not all, local newscasts
- WTVG-TV added a local CW station as a multicast channel in September, 2014
- Purchase price represents a multiple of approximately 7.0 times a blended average of 2012-2013 pro forma broadcast cash flow of the stations including expected synergies
- Immediately free cash flow accretive

Source: BIA Investing in Television

Gray Television, Inc.

# WTVG-TV



Affiliation	Market Revenue Rank	Revenue Share
obc	2	31.1%

#### WJRT-TV and WTVG-TV Combined Financials

(\$ in millions)	2012A	2013A	<b>'12A-'13</b> A
Net Revenue	\$44.8	\$32.6	\$38.7
Op. Expenses	\$23.8	\$22.9	\$23.3
BCF	\$21.0	\$9.8	\$15.4

8



- Gray refinanced its senior secured indebtedness with \$650 million in new senior secured credit facilities, consisting of the following:
  - \$50 million Priority Revolving Credit Facility matures June 13, 2019
    - Interest Rate is L + 200 with step ups based on first lien leverage
    - No amounts drawn under revolver
  - \$600 million Term Loan B matures June 13, 2021
    - Interest Rate is L + 300 with LIBOR floor of 75 with step down to L + 275 based on first lien leverage
    - \$600 million outstanding

#### **Investment Highlights**



- ✓ A Leading Television Broadcaster in Diverse Mid Markets with Dominant Market Positions
  - ✓ 141 program streams and 76 "Big 4" network affiliations
  - ✓ #1 or #2 market rank in 40/44 markets; #1 news ranking in 29/44 markets
- ✓ Improving Advertising Market and Diversification of Revenue Mix
- ✓ Large Political Upside in Election Years with Presence in Key States
- ✓ Strong Growth in Net Retransmission Revenue and Increasing Leverage With Networks
- ✓ Successful New Media Initiatives and Spectrum Upside
- ✓ Robust Free Cash Flow Generation Over a Two Year Cycle
- ✓ Experienced Management Team With Track Record of Successful Integrations

Note: Pro Forma for the Acquisitions including Montana and SJL

#### **Operational Strategy Focused on Market Leadership and Growth**



- Maintain and grow our market leadership position
- Pursue selective strategic transactions
- Continue to prudently invest in local content and news, syndicated programs, top talent and community relationships
- Seek new media opportunities currently operate web, mobile and desktop applications in all of our markets
- Monetize digital spectrum through growth in spectrum channels
- Drive free cash flow generation

Maintain Leadership and Grow Free Cash Flow **Monetize Spectrum** 

#### **Accretive Partnerships**

Internet and Socialization

**Retransmission Revenue** 

**Political Revenue** 

**Core Advertising Growth** 

### The Importance of Being #1





- Dominate local and political revenue with highly-rated news platforms
- Greater purchasing power and leverage with MVPDs, networks and programmers
- Deliver higher margins
- Maximize free cash flow
- Attract and retain high quality talent
- (1) Number of Gray stations ranked #1; Pro Forma for the Acquisitions including Montana and SJL

#### Long History of Being #1 in the Market



# **Stable Markets – Concentration on DMAs 61-208** With Focus on State Capitals / Collegiate Presence



Market	College(s)	Approximate Enrollment	Market	College(s)	Approximate Enrollment
Waco, TX	T B	92	Bowling Green, KY	WIX(I	18
Topeka, KS	5	53	Harrisonburg, VA	JMUS	18
Lansing, MI	STATE	49	Cheyenne, WY	*	13
Tallahassee, FL	Florida A&M	43	Charleston-Huntington, WV		10
Madison, WI	PT-	43	Monroe, LA		9
Lexington, KY	虚	29	South Bend, IN	No.	8
Knoxville, TN	T	27	Colorado Springs, CO	TALCONS	8
Lincoln, NE	lineer.	24	Flint, MI		8
Toledo, OH	UT	23	Bismarck, ND	Mystics	4
Greenville, NC	Plantes	21	Great Falls, MT <sup>(1)</sup>	University of Creat Falls	3
Charlottesville, VA	Y	21	Helena, MT <sup>(1)</sup>		1
Reno, NV		19	Parkersburg, WV	Marietta College.	1

Gray stations cover 11 state capitals and 24 university towns

- Enrollment of approximately 545,000 students
- Better demographics, more stable economies

Note: Shading indicates DMA includes state capital. Enrollment in thousands; (1) Pending acquisitions

### **Diversification Across Networks and Markets**



Station Mix

#### <u>141 Total Program Streams:</u><sup>(4)</sup>

- 76 Big 4 Affiliates:<sup>(4)</sup>
- 26 CBS
- 24 NBC
- 16 ABC
- 10 FOX

#### <u>64 Additional Program Streams</u> with:<sup>(2)(4)</sup>

- 16 CW
- 2 Telemundo
- 17 MyNetwork TV
- 11 ME TV
- 5 Antenna TV
- 3 This TV Network
- 1 Live Well Network
- 1 Cozi
- 9 Local News/Weather
- (1) Pro forma for the Acquisitions including Montana and SJL
- (2) Certain program channels are affiliated with more than one additional network simultaneously
   (3) Excludes corporate expenses
- (4) Includes all the Acquisitions and stations under LMA or SSA agreements with Gray including Montana and SJL Source: Company

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#### 2013PF Revenue by Affiliate: \$474mm <sup>(1)</sup>

2013PF Revenue: Top 10 Markets <sup>(1)</sup>



#### 2013PF BCF: Top 10 Markets <sup>(1), (3)</sup>



#### 2013PF BCF by Affiliate: \$179mm <sup>(1), (3)</sup>



#### **Revenue Mix Continues to Diversify**



- Growth in net revenue, driven by increases in core revenue, political, retransmission and internet revenues
- Revenue mix continues to diversify from traditional ad-based sources to new media Internet and subscriber driven – and retransmission revenue
- Diversification lowers overall revenue volatility



(1) 2009A and 2013A reflect Gray actual data per Company; 2013PF includes the Acquisitions including for Montana & SJL

#### **Strong Growth in Retransmission Revenue**



- Approximately 9.5 million Big-4 Affiliate subscribers<sup>(2)</sup>
- Approximately 5.0 million Big-4 Affiliate subscribers<sup>(2)</sup> re-pricing 12/31/14
- Approximately 0.9 million Big-4 Affiliate subscribers<sup>(2)</sup> will re-price later in 2015
- Potential upside from price increases vs. existing contracts

#### Gray TV Retransmission Revenue <sup>(1)</sup>



#### Long Term Affiliate Contracts with "Big 4" Networks<sup>(3)</sup>

# of Channels         Renewal Date         # of Channels         # of Channels         F           26         8-31-19         6         1-1-15         3         12-31-17         10 <th>X</th>	X
1 1-1-16	Renewal Date 6-30-17
2 12-31-17 	

(1) Gray actual data per Company; 2013PF includes the Acquisitions, including Montana and SJL

(2) Includes SSAs and LMAs. Includes the Acquisitions, including Montana and SJL

(3) Based on number of channels Pro Forma for the Acquisitions including Montana and SJL

### Gray is A Leading Beneficiary of Political Revenue with Large Upside



#### Gray TV Political Commentary

- \$86 Million in 2012 New Record
- 2011 Off Year Record \$13.5 million
- Gray operates in key battleground states
  - #1 stations can capture over 50% of the political budget for a market
- Recent Supreme Court decisions removing limits on campaign spending have driven and are expected to further drive incremental revenue
- Revenue from issue-based political advertising expected to further drive growth



Gray TV Political Revenue <sup>(1), (2)</sup>

(1) Gray, Media General, Lin TV, Nexstar, and Sinclair figures per company filings

(2) 2006 pro forma for acquisitions completed in 2006 and not the Acquisitions; 2012PF includes Gray and the Acquisitions and assumes 15% agency commission discount on gross political revenues for the Acquisitions, including Montana and SJL

(3) Represents key political states in 2014 elections

#### Gray Television, Inc.

#### 2012 Political Revenue as % of Total <sup>(1), (2)</sup>



#### Strong Presence in Key Election States <sup>(3)</sup>



Source: Politico, Electoral-vote.com, FiveThirtyEight.com, and University of Virginia Center for Politics

# **Successful Digital Media Initiatives**



- Operate web and mobile applications in all markets
- Focused on local content: news, weather, sports
- All sites have converted to responsive design
- "Moms Everyday" digital vertical; deployed in each Gray TV market and continues to expand to other markets



Full service digital solutions





(\$ in millions)



Gray TV Digital Media Revenue <sup>(1)</sup>

(1) Gray Standalone data per company filings; 2013PF includes the Acquisitions including Montana & SJL

# **Television Continues to be the #1 Choice for Critical Mass Reach Among Advertisers**



#### TV Reaches More People than Any Other Medium



Radio

3.9%

52.2%

**Primary Source of News** 

Internet

22.7%

Cable News

20.6%

#### TV is the Most Influential Local Media

#### <u>96 of the Top 100 Rated Programs are</u> Broadcast Programs (P18-49)

Program Rank	Broadcast Stations	Cable TV	Total
1-25	24	1	25
26-50	24	1	25
51-75	24	1	25
76-100	24	1	25
Total	96	4	100

Note: Based on 2013 season NTI Live + Same Day estimates. Ranked by average audience % (ratings); in the event of a tie, impressions (000's) are used as a tiebreaker. Ad-Supported Subscription television only. Programming under 5 minutes excluded Source: TVB

#### Most Influential Media



#### Source of Local Weather, Traffic and Sports



Source: TVB Media Comparison Study 2012

Newspapers.

0.6%

# Strong Growth Across the Industry in Other Key Revenue Streams



 Record level of political revenue in 2012 and estimates for continued growth through 2016

#### Industry-wide Political Spend on Local TV <sup>(1)</sup>

(1) Based on Local Broadcast TV political advertising only (excludes Local Cable TV) Source: Magna Global, TVB, Moody's, SNL Kagan and Wall Street research

# Continued upside in retransmission fees, with revenue projected to reach \$7.1 billion in 2018

#### Strong Growth in Retransmission Revenue



#### **Changing Composition of Television Revenue**

Ad Revenue Gross Retrans Revenue Online Revenue Other Revenue



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(\$ in billions)

# Automotive Ad Spending on TV Continues to **Grow and Still Below Peak Levels**

- Television continues to be a critical medium for automotive advertising
- TV auto ad spending growth of \$0.2 billion or 6% from 2012 to 2013 but still below peak
- Positive trend will continue, with automotive ad spending projected to reach ~\$3.5 billion in 2014



SAAR of U.S. Light Vehicle Sales

Source: TVB, U.S. Bureau of Economic Analysis, J.D. Power and TVNewsCheck

Gray Television, Inc.

16.1

15.6



# **Financial Overview**



#### **Gray Historical Financial Summary**





#### Capital Expenditures<sup>(1)</sup> (\$ in millions) ■ Capex ■ PF Capex \$29 \$27 \$3 \$6 \$24 \$23 \$21 \$19 2010 2011 2012 2013 % of Revenue<sup>(2)</sup> 6% 7% 6% 7% % of PF Revenue<sup>(3)</sup> 5% 6% --

(1) Gray actual data per Company; LTM 2013 OCF of \$116 million includes Pro Forma adjustments for acquisitions closed in 2013; 2012PF, 2013PF, 6/30/14PF include the Acquisitions, Montana and SJL

(2) Gray standalone Capex as a percentage of Gray standalone Revenue

(3) PF Capex as a percentage of PF Revenue

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gray

### **Strong Free Cash Flow Conversion**

40.9%

\$171

\$70

\$27

\$73

< \$1

2013PF

- Gray realized record free cash flow of \$95 million in 2012
- Gray's free cash flow is expected to increase with the Acquisitions due to the incremental OCF, expected tax savings, and only a modest increase in CAPEX
  - Gray will also benefit from ~\$225 million in net operating loss carryforwards



(1) Pro Forma interest expense estimated with Pro Forma incremental indebtedness and estimated cash interest

(2) Gray actual data per Company; 2012PF and 2013PF figures include the Acquisitions including Montana & SJL

# Prudent Balance Sheet Management Leads to Deleveraging



- Gray has significantly reduced secured and total leverage from historical levels
- Gray's strategic investments have diversified its revenue base, allowing for significant free cash flow in both political and non-political years



(1) Leverage shown on a two year blended basis to account for biennial shifts in political revenues

(2) Gray actual data per company filings; 6/30/14PF includes the Acquisitions, Montana and SJL

# **Sources & Uses and Pro Forma Capitalization**



#### **Current & Pro Forma Capitalization**

		SJL Acquisition Adjustments			
0/2014		rajaotmonto	6/3	30/2014PF	
Cum. L8QA OCF <sup>1</sup>	Cum. xLTM OCF <sup>2</sup>	WJRT-TV & WTVG-TV	\$	Cum. xL8QA OCF <sup>3</sup>	Cum. xLTM OCF <sup>4</sup>
		(\$32.8)	\$33.3		
0.0x	0.0x	=	-	0.0x	0.0x
2.7x	3.1x	100.0	\$625.0	3.0x	3.4x
2.8x	3.1x		2.9	3.0x	3.4x
2.8x	3.1x	_	\$627.9	3.0x	3.4x
6.3x	7.1x		675.0	6.2x	7.1x
6.3x	7.1x	-	\$1,302.9	6.2x	7.1x
6.1x	6.9x		\$1,272.9	6.1x	7.0x
191.8					
	\$169.9				
				\$208.9	
	2.8x 2.8x 6.3x 6.3x 6.1x	2.8x         3.1x           2.8x         3.1x           6.3x         7.1x           6.3x         7.1x           6.1x         6.9x	2.8x         3.1x           2.8x         3.1x           6.3x         7.1x           6.3x         7.1x           6.1x         6.9x	2.8x     3.1x     2.9       2.8x     3.1x     \$627.9       6.3x     7.1x     675.0       6.3x     7.1x     \$1,302.9       6.1x     6.9x     \$1,272.9	2.8x       3.1x         2.8x       3.1x         6.3x       7.1x         6.3x       7.1x         6.1x       6.9x         \$1,272.9       6.1x

<sup>5</sup> Net of up to \$30MM in cash



# **Questions & Answers**





# Appendix



# Glossary



"Acquisitions":	The Hoak Acquisition and Gray's other previously completed acquisitions of Rapid Cities, Prime Cities, Lockwood, Yellowstone and KJCT; excludes Montana and SJL unless otherwise specified
"Excalibur" (Excalibur Broadcasting, Inc.):	A television broadcaster with two stations (KJCT, KKHD) whose financial results are consolidated with those of Gray in accordance with GAAP
"Gray" (Gray Television, Inc.):	A television broadcast company headquartered in Atlanta, Georgia, that owns and operates television stations and digital properties in markets throughout the United States; its results are consolidated with those of Excalibur under GAAP
"Hoak Media" (Hoak Media, LLC):	A television broadcaster with 22 stations that was acquired by Gray on June 13, 2014
"Hoak":	Hoak Media and Parker combined, excluding stations divested to Nexstar or Mission
"Hoak Acquisition":	Gray's acquisition or operation of 15 Hoak television stations, which closed on June 13, 2014
"KJCT":	Station acquired by Excalibur from News-Press and Gazette on October 31, 2013
"Lockwood":	Two CW affiliated stations acquired by Gray from Lockwood on April 1, 2014
"Montana":	Three stations to be acquired by Gray from Intermountain West Communications Company (two stations) and Rocky Mountains Broadcasting (one station); the acquisition is pending and is expected to close in Q4, 2014
"Operating Cash Flow" or "OCF":	Operating cash flow as defined in Gray's existing senior credit facility; includes Pro Forma adjustments for closed acquisitions. See appendix herein and Gray's website at www.gray.tv for definition and reconciliations of non-GAAP terms.
"Parker" (Parker Broadcasting, Inc):	A television broadcast company with three stations that we operate under SSA's
"Prime Cities":	Two stations acquired by Gray from Prime Cities Broadcasting, Inc. on May 1, 2014
"Pro Forma" or "PF":	Reflects combined results, position, or statistics of Gray and the specified acquisitions; pro forma financial results give effect to the specified acquisitions as if they had occurred at the beginning of the relevant period including any financing related to the specified acquisitions
"Rapid Cities":	Two stations acquired by Gray from Mission TV, LLC on May 1, 2014
"SJL":	Two ABC stations in Flint, MI and Toledo, OH, to be acquired by Gray from affiliates of SJL Holdings; the acquisition is pending and expected to close in September 2014

# Q2'14 L8QA and LTM Financial Summary



(\$ in millions)	2012	2013	6/30/2012	6/30/2013	6/30/2014	LTM 6/30/13	LTM 6/30/14	L8QA 6/30/14
Net Revenues								
Local	191.3	203.1	94.3	97.3	107.7	194.3	213.5	203.9
National	56.8	58.3	27.3	28.5	28.2	57.9	58.0	58.0
Political	86.0	4.6	18.1	1.4	11.4	69.3	14.6	41.9
Internet	25.0	25.4	12.1	12.0	13.2	24.9	26.7	25.8
Retransmission	33.8	39.7	16.8	19.1	33.8	36.1	54.4	45.3
Other	9.5	8.0	6.8	4.2	4.2	6.9	8.0	7.5
Management Fee - Young	2.4	7.1	0.0	0.0	0.0	2.4	7.1	4.8
Gray Standalone Net Revenue	404.8	346.3	175.4	162.5	198.5	391.9	382.4	387.2
Local	40.5	42.0	20.1	20.2	18.9	40.6	40.6	40.6
National	10.0	11.2	4.8	5.5	4.7	10.7	10.4	10.6
Political	12.3	1.2	1.8	0.2	1.8	10.7	2.8	6.8
Internet	1.8	2.1	0.8	1.0	1.0	1.9	2.1	2.0
Retransmission	10.8	14.6	5.0	6.6	7.4	12.4	15.4	13.9
Other	2.5	2.6	1.6	1.6	2.1	2.5	3.1	2.8
Hoak Standalone Net Revenue	77.8	73.7	34.2	35.3	36.0	78.9	74.4	76.7
Prime Cities Standalone Net Revenue	2.6	2.0	0.8	0.9	0.7	2.6	1.8	2.2
Rapid City Standalone Net Revenue	3.7	3.9	1.8	1.9	1.3	3.8	3.3	3.6
KJCT, Yellowstone, and Lockwood Net Revenue	18.4	13.9	8.4	7.9	0.4	17.9	6.4	12.1
SJL Net Revenue	44.8	32.6	17.5	15.5	17.7	42.7	34.9	38.8
Montana Net Revenue	3.6	2.0	1.3	0.9	1.1	3.2	2.2	2.7
Total Pro Forma Net Revenue	555.7	474.4	239.3	224.7	255.7	541.0	505.4	523.3

Note: Pro Forma results include the Acquisitions, Montana and SJL

# **Pro Forma Non-GAAP Reconciliation**



(\$ in thousands)	Ye	ar Ended Dece	mber 31,		Six Months Ended June 30,				LTI		L8QA	
		2012	2013		2012	2013	2014		6/30/13	6/30/2014	6/	/30/2014
Net income	\$	59,350 \$	29,243	\$	24,000 \$	9.036 \$	16,439	\$	44,385	\$ 36,646	\$	40,516
Adjustments to reconcile from net income to												
Broadcast Cash Flow Less Cash Corporate Expenses:												
Depreciation		31,838	32,202		16,019	15,907	16,500		31,726	32,795		32,261
Amortization of intangible assets		825	892		412	335	1,524		748	2,081		1,415
Non-cash stock based compensation		878	1,974		154	1,464	3,051		2,188	3,561		2,875
Gain on disposals of assets, net		(69)	850		(482)	(75)	25		338	950		644
Miscellaneous income, net		2,823	1,627		1,479	1,429	342		2,774	540		1,657
Interest expense		76,975	75,019		38,745	37,524	37,525		75,754	75,020		75,387
Loss on early extinguishment of debt		46,683	-		-	-	4,897		46,683	4,897		25,790
Income tax expense		26,468	16,906		9,875	6,106	3,438		22,699	14,238		18,469
Amortization of program broadcast rights		12,969	13,090		6,400	6,591	6,663		13,160	13,162		13,161
Common stock contributed to 401(k) plan												
excluding corporate 401(k) contributions		26	28		12	14	12		28	26		27
Network compensation revenue recognized		(627)	(615)		(313)	(314)	(221)		(628)	(522)		(575
Network compensation per network												
affiliation agreement		(60)	-		(60)	-	-		-	-		-
Payments for program broadcast rights		(13,727)	(13,156)		(6,519)	(6,628)	(8,437)		(13,836)	(14,965)		(14,401
Other items		599	(550)		307	(380)	(20)		(88)	(190)		(139
Broadcast Cash Flow Less Cash Corporate Expenses; a.k.a.												
Adjusted EBITDA"		244,951	157,510		90,029	71,008	81,737		225,931	168,239		197,085
Corporate and administrative expenses excluding depreciation, amortization of intangible assets												
and non-cash stock based compensation		17,631	21,073		7,493	9,015	15,307		19,153	27,365		23,259
Broadcast Cash Flow	\$	262,582 \$	178,583	\$	97,522 \$	80,023 \$	97,044	\$	245,084	\$ 195,604	\$	220,344
Broadcast Cash Flow Less Cash Corporate Expenses	\$	244,951 \$	157,510	\$	90.029 \$	71,008 \$	81,737	\$	225.931	\$ 168,239	\$	197,085
Pension Expense	Φ	244,951 p 7.874	8.626	φ	90,029 \$ 3.742	4.308	3.328	φ	8.440	7.646	φ	8.043
Pension Cash Funding		(9,402)	(4,748)		(2,324)	(2,604)	(2,482)		(9,682)	(4,626)		(7,154
Other items		( , ,	,		,	,	,			,		
Operating Cash Flow as defined in the credit agreement	\$	10,546 253,969 \$	9,749 171.137	\$	3,890 95,337 \$	3,842 76.554 \$	5,538 88.121	\$	10,498 235,187	11,445 \$ 182,704	\$	10,972 208.945
Less interest expense	¢	2 <b>33,969 3</b> (76,975)	(75,019)	φ	<b>95,337 \$</b> (38,745)	(37,524)	(37,525)	¢		(75,020)	φ	(75,387
Add back amortization of deferred financing		(76,975) 2.723	(75,019) 1,903		(38,745) 1.506	(37,524) 823	(37,525) 1,394		(75,754) 2.040	(75,020) 2,474		2,257
Less capital expenditures, net of insurance proceeds		, -	(27,374)		(13,759)	823 (14,129)			(29,252)	(25,221)		(27,236
Less capital expenditures, net or insurance proceeds Less cash taxes		(28,882) (836)	(27,374) (519)		(13,759) (225)	(14,129) (503)	(11,975) (44)		(29,252) (1,114)	(25,221) (60)		(27,236
		· · ·	( )		· · ·	( )	( )			. ,		`
Add back amortization of original issue discount	-	1,127	(9)	¢	676 44,791 \$	138 25.360 \$	(432) 39,540	~	589 131,696	(579)	*	5 107,997
Free Cash Flow	\$	151,126 \$	70,119	\$	44,791 \$	20,300 \$	39,340	\$	131,090	\$ 84,298	\$	107,997



			Pro Forma Twelve Months Ended December 31, 2013								
		Gray <u>Actual</u>	ļ	SJL Actual		Other Juisitions		ro forma justments	<u>P</u> ı	Gray ro forma	
Net income	\$	18,288	\$	2,944	\$	25,031	\$	(17,020)	\$	29,243	
Adjustments to reconcile from net income to		,		,		,			-	,	
Broadcast Cash Flow Less Cash Corporate Expenses:											
Depreciation		24,096		2,476		5,630		-		32,202	
Amortization of intangible assets		336		-		556		-		892	
Non-cash stock based compensation		1,974		-		-		-		1,97	
Gain on disposals of assets, net		765		1		84		-		850	
Miscellaneous income, net		-		47		1,580		-		1,62	
Interest expense		52,445		1,247		4,307		17,020		75,019	
Loss on early extinguishment of debt		-		-		-		-		-	
Income tax expense		13,147		1.773		1,986		-		16,906	
Amortization of program broadcast rights		11,367		1,723		-		-		13,09	
Common stock contributed to 401(k) plan		,		, -						-,	
excluding corporate 401(k) contributions		28		-		-		-		2	
Network compensation revenue recognized		(615)		-		-		-		(61	
Network compensation per network		(0.0)								(-	
affiliation agreement		-		-		-		-		-	
Payments for program broadcast rights		(11,433)		(1,723)		-		-		(13,156	
Other items		-		-		728		(1,278)		(550	
Broadcast Cash Flow Less Cash Corporate											
Expenses; a.k.a. "Adjusted EBITDA" Corporate and administrative expenses excluding depreciation, amortization of intangible assets		110,398		8,488		39,902		(1,278)		157,510	
and non-cash stock based compensation		17,836		1,273		-		1,964		21,07	
Broadcast Cash Flow	\$	128,234	\$	9,761	\$	39,902	\$	686	\$	178,58	
Broadcast Cash Flow Less Cash Corporate Expenses	\$	110.398	\$	8.488	\$	39.902	\$	(1,278)	\$	157,51	
Pension Expense	Ψ	8,626	Ψ	0,400	Ψ	55,502	Ψ	(1,270)	Ψ	8,62	
Pension Cash Funding		(4,748)		_		_		_		(4,74	
Other items		(477)		32		_		10,194		9,74	
Operating Cash Flow as defined in the credit agreement	\$	113,799	\$	8,520	\$	39,902	\$	8,916	\$	171,13	
Less interest expense	φ	(52,445)	φ	(1,247)	φ	(4,307)	φ	(17,020)	φ	(75,01	
Add back amortization of deferred financing		(32,443)		(1,277)		(4,007)		(17,020)		1,90	
Less capital expenditures, net of insurance proceeds		(23,817)		- (557)		-		(3,000)		(27,37	
Less capital experiences, her or insurance proceeds		(23,617) (519)		(337)		-		(3,000)		(27,37	
Add back amortization of original issue discount		(519)		-		-		-		(51)	
Free Cash Flow	\$	<u>(9)</u> 38,912	\$	6,716	\$	35,595	¢	(11,104)	\$	70,119	
THEE GASH FILW	¢	30,912	- Þ	0,/10	φ	<b>ა</b> ე,ეყე	\$	(11,104)	ð	70,11	



			Pro Forma Twelve Months Ended December 31, 2012								
		Gray <u>Actual</u>		SJL Actual		Other auisitions		ro forma justments	P	Gray ro forma	
Net income	\$	28,129	\$	10,532	\$	32,199	\$	(11,510)	\$	59,350	
Adjustments to reconcile from net income to								,			
Broadcast Cash Flow Less Cash Corporate Expenses:											
Depreciation		23,133		2,585		6,120		-		31,838	
Amortization of intangible assets		75		-		750		-		825	
Non-cash stock based compensation		878		-		-		-		878	
Gain on disposals of assets, net		(31)		(1)		(37)		-		(69	
Miscellaneous income, net		(2)		151		2,674		-		2,823	
Interest expense		59,443		1,177		4,845		11,510		76,975	
Loss on early extinguishment of debt		46,683		-		-		-		46,683	
Income tax expense		19,188		4,779		2,501		-		26,468	
Amortization of program broadcast rights		11,081		1,888		-		-		12,969	
Common stock contributed to 401(k) plan											
excluding corporate 401(k) contributions		26		-		-		-		20	
Network compensation revenue recognized		(627)		-		-		-		(62	
Network compensation per network											
affiliation agreement		(60)		-		-		-		(60	
Payments for program broadcast rights		(11,839)		(1,888)		-		-		(13,727	
Other items		-		-		81		518		599	
Broadcast Cash Flow Less Cash Corporate											
Expenses; a.k.a. "Adjusted EBITDA" Corporate and administrative expenses excluding depreciation, amortization of intangible assets		176,077		19,223		49,133		518		<b>244,95</b> 1	
and non-cash stock based compensation		15,049		1,731		-		851		17,63 <sup>-</sup>	
Broadcast Cash Flow	\$	191,126	\$	20,954	\$	49,133	\$	1,369	\$	262,58	
Broadcast Cash Flow Less Cash Corporate Expenses	\$	176,077	\$	19,223	\$	49,133	\$	518	\$	244,95	
Pension Expense	Ψ	7,874	Ψ	10,220	Ψ		Ψ	510	Ψ	7,87	
Pension Cash Funding		(9,402)		_		_		_		(9,40)	
Other items		(399)		29		_		10,916		10,54	
Operating Cash Flow as defined in the credit agreement	\$	174,150	\$	19,252	\$	49,133	\$	11,434	\$	253,96	
Less interest expense	φ	(59,443)	φ	(1,177)	φ	(4,845)	φ	(11,510)	φ	(76,97	
Add back amortization of deferred financing		2,723		(1,177)		(+,0+3)		(11,510)		2,72	
Less capital expenditures, net of insurance proceeds		(22,937)		- (1,945)		-		(4,000)		(28,88	
Less capital experiences, her or insurance proceeds		(22,937) (836)		(1,343)		-		(4,000)		(20,00) (83)	
Add back amortization of original issue discount		1,127		-		-		-		(836	
Free Cash Flow	\$	94,784	\$	16,130	\$	44,288	\$	(4,076)	\$	151,120	
THE GASH FIOW	¢	94,704	<u>\$</u>	10,130	φ	44,200	¢	(4,070)	Þ	151,120	



		Pro Forma Six Months Ended June 30, 2014										
		Gray		SJL		Other		ro forma		Gray		
		Actual	k	Actual	<u>Acc</u>	quisitions	<u>Ad</u>	ustments	<u>Pr</u>	<u>o forma</u>		
Net income	\$	2,868	\$	2,601	\$	44,401	\$	(33,432)	\$	16,439		
Adjustments to reconcile from net income to												
Broadcast Cash Flow Less Cash Corporate Expenses:												
Depreciation		13,370		1,070		2,060		-		16,500		
Amortization of intangible assets		1,468		-		56		-		1,524		
Non-cash stock based compensation		3,051		-		-		-		3,051		
Gain on disposals of assets, net		379		(354)		(29,106)		29,106		25		
Miscellaneous income, net		(3)		32		313		-		342		
Interest expense		31,099		522		1,578		4,326		37,525		
Loss on early extinguishment of debt		4,897		-		-		_		4,897		
Income tax expense		1,735		1,168		535		-		3,438		
Amortization of program broadcast rights		5,918		745		-		-		6,663		
Common stock contributed to 401(k) plan		- ,								-,		
excluding corporate 401(k) contributions		12		-		-		-		12		
Network compensation revenue recognized		(221)		-		-		-		(221)		
Network compensation per network		()								(== - )		
affiliation agreement		-		-		-		-		-		
Payments for program broadcast rights		(7,692)		(745)		-		-		(8,437)		
Other items		-		1		(21)		-		(20)		
Broadcast Cash Flow Less Cash Corporate												
Expenses; a.k.a. "Adjusted EBITDA"		56,881		5,040		19,816		-		81,737		
Corporate and administrative expenses excluding depreciation, amortization of intangible assets		,		-,		,				,		
and non-cash stock based compensation		14,268		1,039		-		-		15,307		
Broadcast Cash Flow	\$	71,149	\$	6,079	\$	19,816	\$	-	\$	97,044		
Broadcast Cash Flow Less Cash Corporate Expenses	\$	56,881	\$	5,040	\$	19,816	\$		\$	81,737		
Pension Expense	φ	3.328	φ	3,040	φ	19,010	φ	-	φ	3,328		
Pension Cash Funding		(2,482)		-		-		-		(2,482)		
Other items		(2,402) 4.747		- 1.427		-		- (636)		(2,462)		
Other items Operating Cash Flow as defined in the credit agreement	\$	62,474	\$	6,467	\$	19,816	\$	(636)	\$	<u> </u>		
	φ	(31,099)	φ	(522)	φ	(1,578)	φ	(4,326)	φ	(37,525)		
Less interest expense Add back amortization of deferred financing		(31,099) 1,394		(522)		(1,578)		(4,320)		(37,525) 1,394		
		,		-		-		- (2,500)		,		
Less capital expenditures, net of insurance proceeds Less cash taxes		(9,475)		-		-		(2,500)		(11,975)		
		(44)		-		-		-		(44)		
Add back amortization of original issue discount	¢	(432)	¢	-	¢	- 40.000	¢	- (7.460)	¢	(432)		
Free Cash Flow	\$	22,818	\$	5,945	\$	18,238	\$	(7,462)	\$	39,540		



	Pro Forma Six Months Ended June 30, 2013									
		Gray Actual	SJL Actual		Other Acquisitions		Pro forma Adjustments		Gray Pro forma	
			Ē							
Net income	\$	6,014	\$	1,507	\$	11,207	\$	(9,693)	\$	9,036
Adjustments to reconcile from net income to										
Broadcast Cash Flow Less Cash Corporate Expenses:										
Depreciation		11,738		1,282		2,887		-		15,907
Amortization of intangible assets		31		-		304		-		335
Non-cash stock based compensation		1,464		-		-		-		1,464
Gain on disposals of assets, net		(105)		-		30		-		(75
Miscellaneous income, net		-		27		1,402		-		1,429
Interest expense		25,134		543		2,154		9,693		37,524
Loss on early extinguishment of debt		-		-		-		-		-
Income tax expense		5,224		52		830		-		6,106
Amortization of program broadcast rights		5,663		928		-		-		6,59
Common stock contributed to 401(k) plan										
excluding corporate 401(k) contributions		14		-		-		-		1.
Network compensation revenue recognized		(314)		-		-		-		(31-
Network compensation per network		()								(
affiliation agreement		-		-		-		-		-
Payments for program broadcast rights		(5,700)		(928)		-		-		(6,628
Other items		-		-		38		(418)		(380
Broadcast Cash Flow Less Cash Corporate										
Expenses; a.k.a. "Adjusted EBITDA" Corporate and administrative expenses excluding depreciation, amortization of intangible assets		49,163		3,411		18,852		(418)		71,008
and non-cash stock based compensation		7 652		627				705		9,015
•	-	7,653	-	637	-	-	-	725	-	
Broadcast Cash Flow	\$	56,816	\$	4,048	\$	18,852	\$	307	\$	80,023
Broadcast Cash Flow Less Cash Corporate Expenses	\$	49.163	\$	3.411	\$	18.852	\$	(418)	\$	71.00
Pension Expense	·	4,308	·	-	·	-	•	-	•	4,30
Pension Cash Funding		(2,604)		-		-		-		(2,604
Other items		(208)		1,570		-		2.480		3,842
Operating Cash Flow as defined in the credit agreement	\$	50,659	\$	4,981	\$	18,852	\$	2,062	\$	76,55
Less interest expense	•	(25,134)	•	(543)	•	(2,154)	+	(9,693)	Ŧ	(37,52
Add back amortization of deferred financing		823		-				-		82
Less capital expenditures, net of insurance proceeds		(12,350)		(279)		-		(1,500)		(14,12
Less cash taxes		(503)		(2,0)		_		-		(503
Add back amortization of original issue discount		138		-		_		-		138
Free Cash Flow	\$	13,633	\$	4,160	\$	16,698	\$	(9,131)	\$	25,360
	φ	13,033	φ	4,100	φ	10,030	φ	(3,131)	φ	23,30



	Pro Forma Six Months Ended June 30, 2012										
		Gray <u>Actual</u>		SJL <u>Actual</u>		Other <u>Acquisitions</u>		Pro forma <u>Adjustments</u>		Gray <u>Pro forma</u>	
Net income	\$	14,365	\$	3,957	\$	11,321	\$	(5,643)	\$	24,000	
Adjustments to reconcile from net income to		,		,		*		( )	-	,	
Broadcast Cash Flow Less Cash Corporate Expenses:											
Depreciation		11,607		1,312		3,100		-		16,019	
Amortization of intangible assets		37		-		375		-		412	
Non-cash stock based compensation		154		-		-		-		154	
Gain on disposals of assets, net		(482)		-		-		-		(482	
Miscellaneous income, net		(2)		133		1,348		-		1,479	
Interest expense		30,289		557		2,256		5,643		38,745	
Loss on early extinguishment of debt		-		-		-		-		-	
Income tax expense		9,215		74		586		-		9,875	
Amortization of program broadcast rights		5,477		923		-		-		6,400	
Common stock contributed to 401(k) plan											
excluding corporate 401(k) contributions		12		-		-		-		12	
Network compensation revenue recognized		(313)		-		-		-		(313	
Network compensation per network											
affiliation agreement		(60)		-		-		-		(60	
Payments for program broadcast rights		(5,596)		(923)		-		-		(6,519	
Other items		-		-		(16)		323		307	
Broadcast Cash Flow Less Cash Corporate											
Expenses; a.k.a. "Adjusted EBITDA" Corporate and administrative expenses excluding depreciation, amortization of intangible assets		64,703		6,033		18,970		323		90,029	
and non-cash stock based compensation		6,581		623		-		289		7,493	
Broadcast Cash Flow	\$	71,284	\$	6,656	\$	18,970	\$	612	\$	97,522	
Broadcast Cash Flow Less Cash Corporate Expenses	\$	64,703	\$	6.033	\$	18,970	\$	323	\$	90,029	
Pension Expense	Ψ	3,742	Ψ	0,000	Ψ	10,370	Ψ	525	Ψ	3,742	
Pension Cash Funding		(2,324)		_		_		_		(2,324	
Other items		(2,324)		1,885		_		2,209		3,890	
Operating Cash Flow as defined in the credit agreement	\$	65,917	\$	7,918	\$	18,970	\$	2,200	\$	95,337	
Less interest expense	Ψ	(30,289)	Ψ	(557)	Ψ	(2,256)	Ψ	(5,643)	Ψ	(38,74	
Add back amortization of deferred financing		1,506		-		(2,200)		-		1,506	
Less capital expenditures, net of insurance proceeds		(10,786)		(973)		-		(2,000)		(13,759	
Less cash taxes		(10,700) (225)		-		_		(2,000)		(13,73)	
Add back amortization of original issue discount		676		_		_		-		676	
Free Cash Flow	\$	26,799	\$	6,389	\$	16,714	\$	(5,111)	\$	44,791	
ICE OASIT TOW	φ	20,133	φ	0,009	φ	10,714	φ	(3,111)	φ	44,/3	



# **Investor Presentation**

